

ACADEMIES WITHIN THE DE FERRERS TRUST

DE FERRERS ACADEMY

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The de Ferrers Trust

THE STRATEGY FOR ACHIEVING OUR VISION

To ensure that all the children and young people in our care have the opportunity to fulfil their potential through achieving highly, regardless of their ability or background

ASPIRE AND ACHIEVE



THE STRATEGY FOR **ACHIEVING OUR VISION**

To ensure that all the children and young people in our care have the opportunity to fulfil their potential through achieving highly, regardless of their ability or background.

This will be achieved by meeting the following strategic aims:





Deliver a high-quality education for all pupils



1.1 IMPROVE the QUALITY OF TEACHING and, thereby, pupils' outcomes

1.2 ENSURE that pupils have access to APPROPRIATE CURRICULAR AND **EXTRA-CURRICULAR PROVISION**

1.3 IMPLEMENT fair and robust standardised systems of progress tracking and QUALITY ASSURANCE of staff and students

1.4 ESTABLISH COLLABORATIVE, CROSS-SCHOOL PLANNING. schemes of work, assessment and moderation in order to raise standards

1.5 CREATE informative and illustrative CROSS-TRUST MANAGEMENT INFORMATION

1.6 DEVELOP SCHOOL TO SCHOOL **SUPPORT** to improve identified areas for improvement

1.7 USE EVIDENCE AND TECHNOLOGY to inform and improve practice



1.8 ENSURE pupils have access to **EFFECTIVE CAREERS**

1.9 ENSURE that PUPILS ARE SAFE and feel so in order to support their development and progress

Recruit, develop and retain highcalibre members of staff

2.1 RECRUIT to ATTRACT AND RETAIN HIGH CALIBRE PROFESSIONALS across all aspects of the Trust

2.2 IMPLEMENT fair and robust systems of PERFORMANCE MANAGEMENT

2.3 DEVELOP appropriate and PERSONALISED CPD PATHWAYS for all members of staff

ensuring that all members of staff

have a manageable WORK-LIFE **BALANCE** with the acceptance that working in education is demanding

2.5 TRAIN and develop more leaders than we need and ENSURE SCHOOL LEADERSHIP AT ALL LEVELS IS **EFFECTIVE**



consistent and effective ITT AND **NQT SUPPORT** and induction programme

2.7 ESTABLISH CROSS-TRUST WORKING **GROUPS FOR SUPPORT STAFF to** ensure their development and trust-wide input



2.8 CREATE an effective strategy to utilise media and CROSS-TRUST

RECRUITMENT **OPPORTUNITIES** appropriately

2.9 ESTABLISH and maintain PRODUCTIVE LABOUR RELATIONS

Establish and develop robust governance

3.1 ENSURE that a robust framework is in place that supports STRATEGIC I FADERSHIP AND DIRECTION

3.2 ENSURE that THE BOARD IS WELL INFORMED, and respond to, the views and needs of key stakeholders

3.3 MANAGE effectively a TRUST RISK REGISTER

3.4 ENSURE executive REPORTS ARE FIT FOR PURPOSE

3.5 RECRUIT people to GOVERNANCE



ROLES who meet our skills needs and ensure their continuous development

3.6 ENSURE that roles and responsibilities of those involved in **GOVERNANCE ARE CLEAR TO ALL**



3.7 ENSURE that statutory and contractual **OBLIGATIONS ARE MET**

3.8 ESTABLISH, where possible and desired, TRUST-WIDE POLICIES

3.9 ENSURE that all those involved in governance PARTICIPATE IN REGULAR



SELF-REVIEW in order to manage and develop the effectiveness of structures and processes in place



Ensure financial probity and viability

4.1 COMPLY with all FINANCIAL REGULATIONS



4.2 ENSURE that the financial software used is fit for purpose for a growing trust in

order to INCREASE EFFICIENCY AND

4.3 DEVELOP an effective system



of regular FINANCIAL MANAGEMENT **REPORTING** between the trust and individual schools

4.4 REVIEW internal audit processes to ensure they are providing ADEQUATE ASSURANCE

4.5 ENSURE VALUE FOR MONEY efficiencies through effective procurement policy

and practice 4.6 TRAIN EFFECTIVELY

the trust's finance team and those responsible for business functions in individual schools

4.7 ENSURE that LONG-TERM

FINANCIAL PLANS are in place and regularly review



to ensure that these fit with the trust's long-term strategic aims



Develop a highlyefficient trust infrastructure and central services

5.1 COMPLY with all employment legislation and terms and conditions to ensure FAIRNESS AND **EQUALITY**

5.2 ENSURE that the HR software used is fit for purpose for a growing trust in order to INCREASE **EFFICIENCY AND PRODUCTIVITY**

5.3 ENSURE that CENTRAL SERVICES ARE FIT FOR PURPOSE and complementary to adequate inschool provision

> 5.4 DEVELOP and establish a CLEAR TRUST SERVICE FRAMEWORK

5.5 ESTABLISH and develop an EFFECTIVE TRUST-WIDE IT SYSTEM



5.6 DEVELOP cross-trust estates management processes



5.7 COMPLY with all statutory health and safety requirements to ensure **EVERYONE IS**

WELL SAFEGUARDED

5.8 COMPLY with statutory



data protection requirements to ensure APPROPRIATE LEVELS OF PRIVACY AND SAFEGUARDING



Establish effective systems to support the sustainable growth of the trust

6.1 REBRAND the trust to create A MORE APPEALING AND WWW CONSISTENT IMAGE. including websites of the trust and its schools

6.2 CREATE attractive and ACCESSIBLE PROMOTIONAL AND INDUCTION LITERATURE

6.3 ESTABLISH and develop POSITIVE RELATIONSHIPS WITH KEY STAKEHOLDERS in the wider sector

6.4 AGREE standardised **DUE DILIGENCE PROCESSES**

6.5 ENSURE that our VISION, ETHOS AND VALUES are understood and acted upon by every stakeholder

6.6 ENSURE that all leaders and members of staff in individual schools have opportunities to ASSOCIATE POSITIVELY WITH THE



6.7 COMMUNICATE CLEARLY within and without the trust to establish a positive reputation

6.8 DEVELOP a programme to ensure

that NEW **ACADEMIES** are successfully inducted to the trust